Kennedy Space	Center
APOLLO PROGRAM	

Date:

April 12, 1967

KSC APOLLO PROGRAM DIRECTIVE NO. 4B (INTERIM)

TO:

Distribution

From:

Apollo Program Manager

Subject: KSC Apollo Program Schedules, Controlled Milestones and Hardware

Assignments

Action:

All KSC Organizations are to implement the requirements of this

Directive effective with the issuance date and on a continuing

basis.

I. PURPOSE

This directive provides the basis for KSC Mission Support and operations planning through FY 68 pending receipt of MSF Program Guidelines. interim directive supersedes KSC Apollo Program Directive No. 4A dated 27 December 1966.

ASSUMPTIONS II.

- 1. CSM 101 will be delivered no earlier than mid fourth quarter 1967 and delivery of subsequent CSM's will be on two months centers.
- IM deliveries subsequent to IM-1 will be adjusted to be compatible with the CSM deliveries.
- The MCC-H will require a minimum of 60 days turnaround from mission termination to next launch.

III. SCOPE

Attachment A provides Apollo Program schedules, hardware and launch complex assignments and mission assignments.

Attachment B provides KSC Apollo Program controlled schedule milestones and represent those significant events which must be accomplished in order to meet Program objectives.

Changes to Attachment B for Site Activation and Launch Operations controlled milestones will require prior approval of the Apollo Program Manager.

IV. RESPONSIBILITIES

Each KSC organization is responsible for the immediate implementation of the requirements of this Directive and for requesting changes to the controlled milestones under their management system, if required.

MISSION SUPPORT AND OPERATIONS PLANNING

Flight hardware assignments and associated flight schedules shown in this attachment form the basis for interim mission support and operations planning for the first months pending receipt of revised OMSF Apollo Program guidelines. In all cases, KSC divisions should adjust their planning and that of their contractors to develop and maintain the capability to checkout and launch in accordance with schedules and program alternatives as outlined herein.

These assignments are based on schedules provided by OMSF and extrapolation where firm schedules have not been provided. These assignments are consistent with the fact that not all Apollo missions will be flown, but that one of the conditions described below will occur:

- 1. Spacecraft test flights on the Uprated Saturn I in support of the Lunar Landing Program will be transferred to the Saturn V as soon as that launch vehicle is capable of being manned (possibly AS 503). It is planned that this transfer will occur after the AS 205/CSM 101 flight.
- 2. A dual uprated Saturn I mission, AS 206/IM-2 and AS 207/CSM 102, is planned as an alternate mission to AS 503/IM-2 CSM 102. If the IM-2 CSM 102 mission is flown on AS 503 the 206/207 launch vehicles can be made available to follow-on missions. In any case a dual uprated Saturn I and a manned Saturn V will not be flown in the same time frame.
- 3. The contingency for an AS 503 unmanned flight, utilizing BP-30 should be maintained in the event that further Saturn V launch vehicle development flights are required beyond AS 501 and AS 502. In the event that this situation occurs, the 503 unmanned mission should take place from Pad "B". This plan would combine operation and Pad "B" facility verification.
- 4. In the event the contingency AS 503/BP plan must be utilized, AS 504/IM-2 CSM 102 will be the first manned Saturn V flight in the mainline Apollo Program and the dual uprated Saturn I mission of condition 2 would be retained as an alternate mission.

HARDWARE AND LAUNCH COMPLEX ASSIGNMENT SUMMARY UPRATED SATURN I

TA.	<u>CSM</u>	<u>I.M</u>	LAUNCH COMPLEX
204	NC .	LM-1	37
205	101	None	34
206*	NC	LM-2	37
207*	102	None	34

*Spacecraft assignments for the AS 206/IM-2 and AS 207/CSM 102 dual mission will provide an alternate for the AS 503/IM-2, CSM 102 mission after the "CSM Operations" mission of AS 205/CSM 101. In the event the AS 503/IM-2, CSM 102 mission is flown on schedule, AS 206 and AS 207 could be made available to follow-on programs.

Attachment A

Page 2 of 3 April 6, 1967

HARDWARE AND LAUNCH COMPLEX ASSIGNMENT SUMMARY SATURN V

TA		<u>CSM</u>	<u>TM</u>	LAUNCH COMPLEX
AS 501		017	L/TA	39A
AS 502	i de la companya de La companya de la co	020	LTA	39A
AS 503		102	IW-5	39A
AS 503		BP-30	NONE	39B
AS 504	. *	103	IM-3	39A
AS 505	; · *	104	IM-14	39B

^{*} Spacecraft Assignments are dependent upon the successful IM-2/CSM 102 mission of AS 503. In the event AS 503 is an unmanned flight, AS 504/IM-2, CSM 102 will be the first planned manned flight in the Saturn V mainline Apollo Program.

Attachment A

Page 3 of 3 April 12, 1967

UPRATED SATURN I WORK WEEK AND SHIFTS PLANNING

WORK WEEK PLANNING

AS 204 operations from first space vehicle integrated test through launch will be planned on a six (6) day work week.

AS 204 operations from start of stage checkout through the first space vehicle integrated test will be planned on a five (5) day work week with limited overtime.

AS 205, AS 206 and AS 207 operations from start of stage checkout through launch will be planned on a five (5) day work week with limited overtime. However, scheduling constraints may necessitate rescheduling and/or rerunning major tests on the weekend.

Activation and launch operations activities will be planned on a five (5) day work week. Activation and launch operations activities critical to achieving schedule objectives, that can be accomplished by a small crew, in comparison to the contractor's total activation/launch crew, will be planned on an around-the-clock basis including weekends as required. Examples of such type activities are:

- Vehicle Erection a.
- Stage Propulsion Checks
- c. Hypergolic Tanking
- Ordnance Installations
- e. Certain Refurbishments
- f. RP-1 Tanking
- GSE Modifications
- Any individual stage contractor work prior to launch vehicle electrical mate

Operational planning should be based on not scheduling integrated tests to be performed on two launch vehicles on the same day.

WORK SHIFTS PLANNING

Major tests will be conducted on first shift. (A work shift is to be considered as eight (8) working hours). Examples of major tests are: Plugs In Test, Plugs Out Test, Simulated Flight Test, Countdown Demonstration Test, Flight Readiness Test.

Attachment B

1 of 14... April 12, 1967

APOLLO/SATURN V WEEK AND SHIFTS PLANNING

WORK WEEK PLANNING

Apollo/Saturn V activation and launch operations activities will be planned on a five (5) day work week. Activation and launch operations activities critical to achieving schedule objectives, that can be accomplished by a small crew, in comparison to the contractor's total activation/launch crew, will be planned on an around-the-clock basis including weekends as required. Examples of such type activities are:

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Specifically, a major test may be defined as a test involving at least two or more stages and multiple systems. Overrun of major test into the next shift will be accomplished by overtime for key test personnel with remaining support being provided by normal second shift personnel. Key test personnel are defined as those required to maintain test continuity. Major tests will not normally be conducted on weekends, however, real time scheduling constraints may necessitate rescheduling and/or re-running a major test on the weekend.

Attachment B

Page 2 of 14 April 12, 1967 Minor tests, test set-ups, maintenance and test evaluation will normally be planned for second shift. Specifically, a minor test may be defined as independent stage checks and other tests that may involve two or more stage contractors but are limited to small portions of the stage contractors test crew.

Third shift work will normally be limited to power off modifications, minor trouble-shooting and maintenance.

Attachment B

Page 3 of 14 April 12, 1967

SATURN V ACTIVATION MILESTONES

PAD B A. LUT-3 2. OR CSM/LM Clo PAD B

1. LUT-3 operational ready for 500F-2

2. LUT-3 operational ready for Apollo/ Saturn V Flight Vehicle

3 Sept 26 1967 + W/m 25 1968 F-2 August 29, 1967

B. CSM/LM For AS 503

1. Complete CSM Block II GSE checkout and LM-3 GSE checkout on LUT-1 and VAB Hi-Bay #1

2. Complete CSM Block II GSE and LM-3 GSE checkout on MSS and Pad A

October 2, 1967 4 weeks later

April 1, 1968

November 24, 1967 6 weeks later

C. CSM/LM For 504

1. Complete CSM Block II GSE and IM-4 GSE checkout on LUT-2 and VAB Hi-Bay #1 or #3

2. Complete CSM/IM GSE checkout on Pad B for Back-up to AS 504

D. Complete all GSE/ESE installation and checkout in LCC Firing Room #3 to support operational space vehicle

E. Complete all construction and outfitting and all GSE/ESE installation and checkout in VAB Hi-Bay #2 to support operational space vehicle

F. Pad B operational ready for AS 503/BP-30

December 1, 1967 4 weeks later

January 9, 1968 6 weeks later

April 15, 1968

May 15, 1968

November 15, 1967

Page 4 of 14 April 12, 1967

Attachment B

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,	CAPABILITY	rawir 6 weeks later	Mar 1 2, 196 % 6 weeks later	6 weeks later	6 weeks later		14 567
	LAUNCH	13 1967 5,1967	Mar 1 2, 196	May 28-168	May 28-168	N	Page 5 df April 12, 19
	CAPABILITY RANGE	6 weeks later	6 weeks later	6 weeks later	6 weeks later		
	COMPLETE SPACE VEHICLE ELEC. MATE OR READY FOR FIRST INTEG. S/V TEST	Jul 24, 1967	Feb 5, 1968	Apr 18, 1968	Apr 18, 1968		
	EARLIEST START DATE OF STAGE CHECKOUT OPNS	APR 7, 1967 APR 10, 1967 APR 11, 1967 MAY 15, 1967	DEC 11, 1967 DEC 12, 1967 DEC 13, 1967 NOV 15, 1967 NOV 15, 1967	Nov 27, 1967 Nov 24, 1967 Nov 30, 1967 Jan 2, 1968	Mar 8, 1968 Mar 5, 1968 Mar 11, 1968 Jan 15, 1968		
	STAGE	SIVB SIVB LALI	S-IB SIVB S-IU SM 101 CM 101	SIB SIVB S-IU IM-2	SIB SIVB S-IU CSW 102		nt B
	SPACE VEHICLE	AS 204	AS 205	AS 206	AS 207	•	Attechment

SATURN V LAUNCH SCHEDULE

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SPACE	STAGE	EARLIEST START DATE OF STAGE CHECKOUT OPNS	COMPLETE SPACE VEHICLE ELEC. MATE OR READY FOR FIRST LITEG. S/V TEST	CAPABILITY RANGE	LAUNCH	CAPABILLITY RANGE
AS 501	S-IC S-II SIVB S-IU CSM 017 IMA-10	Oct 27, 1966 Jan 21, 1967 Nov. 1, 1966 Dec 22, 1966 Sep 15, 1966	May 22, 1967	6 weeks later	July 27,167	6 weeks later
AS 502	S-IC S-II SIVB S-IU CSM O20	Mar 13, 1967 May 18, 1967 Feb 21, 1967 Mar 17, 1967 Jul 15, 1967 Jan 15, 1967	Aug 19, 1967	6 weeks later	Oct 12-'67	6 weeks later
AS 503	S-IC S-II SIVB S-IU S-IU	15,8,8,8,8,5,15,15,15,15,15,15,15,15,15,15,15,15,1	Nov 1, 1967	4 weeks later	Dec 29-167	4 weeks later
AS 503	S-IC S-II SIVB S-IU CSM-102		Mar 26, 1968	6 weeks later	May 27-168	6 weeks later
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Page 7 of 14 April 12, 1967

Attachment B

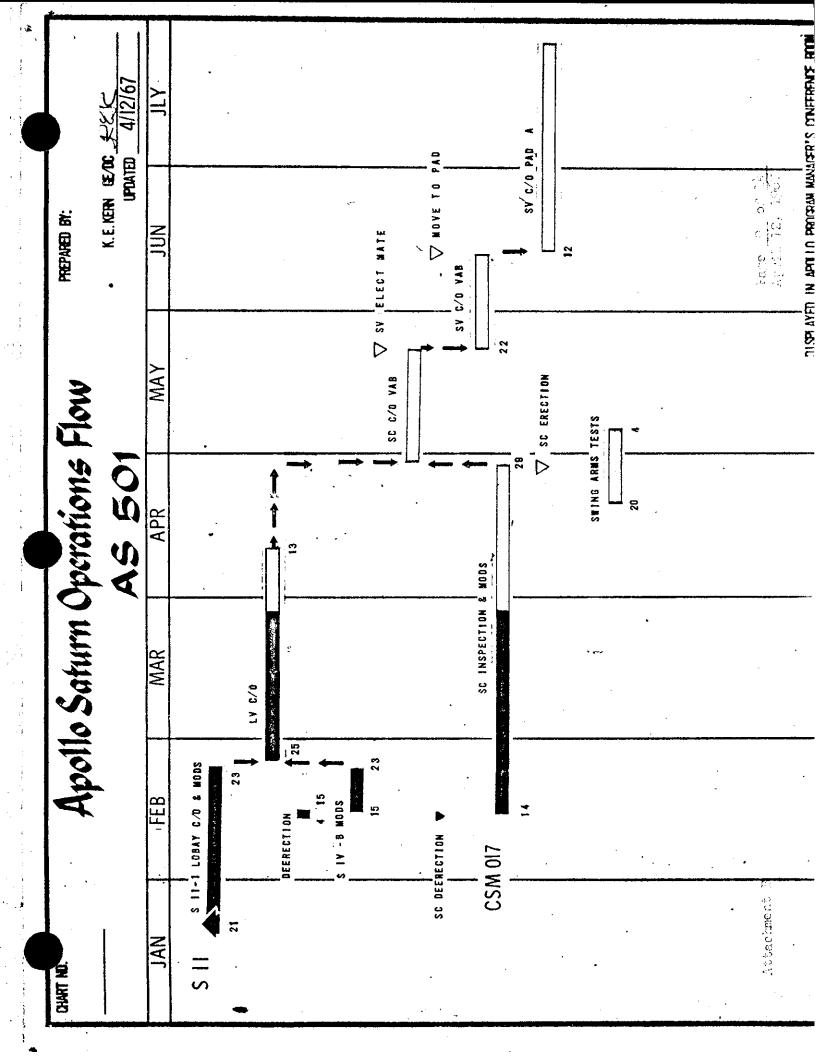
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Attachment B

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Kennedy Space Center APOLLO PROGRAM DIRECTIVE

Date:

May 3, 1967

THE ENGLESSIONES

KSC APOLLO PROGRAM DIRECTIVE NO.

(INTERIM)

TO:

Distribution

FROM:

SUBJECT:

KSC APOLIO PROGRAM SCEHDULES, CONTROLLED XILESTONES AND HARDWARE

ASSIGNMENTS

ACTION:

All KSC Organizations are to implement the requirements of this

Directive effective with the issuance date and on a continuing

basis.

I. PURPOSE

This directive provides the basis for KSC Mission Support and operations planning through calendar year 1968 pending receipt of MSF Program Guidelines. This interim directive supersedes KSC Apollo Program Directive No. 4A dated 27 December 1966.

II. SCOPE

Attachment A provides Apollo Program schedules, hardware and launch complex assignments and mission assignments.

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Changes to Attachment B for Site Activation and Launch Operations controlled milestones will require prior approval of the Apollo Program Manager.

III. RESPONSIBILITIES

Each KSC organization is responsible for the immediate implementation of the requirements of this Directive and for requesting changes to the controlled milestones under their management system, if required.

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MISSION SUPPORT AND OPERATIONS PLANNING

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These assignments are based on flight hardware launch schedules provided by OMSF and extrapolation where firm schedules have not been provided. These assignments are consistent with the fact that not all Apollo missions will be flown, but that one of the conditions described below will occur:

- 1. Spacecraft test flights on the Uprated Saturn I in support of the Lunar Landing Program will be transferred to the Saturn V as soon as that launch vehicle is capable of being manned (possibly AS 503). It is planned that this transfer will occur after the AS 205/CSM 101 flight.
- 2. A dual uprated Saturn I mission, AS 206/LM-2 and AS 207/CSM 102 is planned as an alternate mission to AS 503/LM-2 CSM 102. If the LM-2 CSM 102 mission is flown on AS 503 the 206/207 launch vehicles can be made available to follow-on programs. In any case, a dual uprated Saturn I and a manned Saturn V will not be flown in the same time frame.
- 3. The 500F-2 operations on LC-39 Pad B is still a planning requirement. A decision whether or not to conduct the test will be made after the launch of AS 501.

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Attachment A

Page 1 of 3 April 27, 1967

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HARDWARE AND LAUNCH COMPLEX ASSIGNMENT SUMMARY UPRATED SATURN I

<u>LV</u>	CSM	<u>IM</u>	LAUNCH COMPLEX
204	NC	LM-1	37B
205	101	None	34
206 *	NC	LM-2	37B
207 *	102	None	34

^{*}Spacecraft assignments are dependent upon maintaining the dual "CSM/IM Operations" mission capability as an alternate mission in the event AS 503 is an unmanned flight.

Attachment A

Page 2 of 3 April 27, 1967

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HARDWARE AND LAUNCH COMPLEX ASSIGNMENT SUMMARY SATURN V

LV	<u>CSM</u>	<u>LM</u>	LAUNCH COMPLEX
AS 501	017	LTA	39A
AS 502	020	LTA	39A
AS 503	102	LM-2	39A
AS 504 *	103	LM-3	39A

*In the event AS 503 is an unmanned flight, AS 504/LM-3 CSM 103 will be the first planned manned flight in the Saturn V mainline Apollo Program.

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Attachment A

Page 3 of 3 April 27, 1967





UPRATED SATURN I WORK WEEK AND SHIFTS PLANNING

WORK WEEK PLANNING

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SA 204, AS 205 and AS 206 launch vehicles stage operations from start of stage checkout through the first space vehicle integrated test will be planned on a five (5) day work week with limited overtime.

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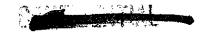
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WORK SHIFTS PLANNING

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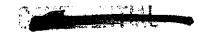
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July 2 1968 6 weeks later	July 2 1968	6 weeks later	May 24 , 1968	Apr 19, 1968 Apr 19, 1968 Apr 19, 1968 Feb 15, 1968	S-IB SIVB S-IU CSM 102	AS 207
July 2,1968 6 weeks later	July 2 ,1968	6 weeks later	May 23, 1968	Mar 1, 1968 Mar 1, 1968 Mar 1, 1968 Feb 15, 1968	S-IB SIVB S-IU . IM-2	AS 206
Apr 18,1968 6 weeks later	Apr 18 ,1968	6 weeks later	Mar 13 , 1968	Jan 11, 1968 Jan 12, 1968 Jan 13, 1968 Dec 15, 1967 Dec 15, 1967	S-IB SIVB S-IU SM 101 CM 101	AŜ 205
6 weeks later	0ct6,1967	6 weeks later	Aug 30 , 1967	Apr 7, 1967 Apr 10, 1967 Apr 11, 1967 Jun 23, 1967	S-IB SIVB S-IU IM-1	AS 204
CAPABILITY RANGE	LAUNCE	CAPABILITY RANGE	COMPLETE SPACE VEHICLE ELEC. MATE OR READY FOR FIRST INTEG. S/V TEST	EARLIEST START DATE OF STAGE CHECKOUT OPNS	STAGE	SPACE VEHICLE

APOLLO/SATURN V WORK WEEK AND SHIFTS PLANNING

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THE VALS; DECLASSIFIED

WORK WEEK PLANNING

Apollo/Saturn V activation and launch operations activities will be planned on a five (5) day work week except that launch operations from first space vehicle integrated test through launch will be planned on a six (6) day work week. Activation and launch operations activities critical to achieving schedule objectives, that can be accomplished by a small drew, in comparison to the contractor's total activation/launch crew, will be planned on an around-the-clock basis including weekends as required. Examples of such type activities are:

- a. Vehicle Erection
- b. Stage Propulsion Checks
- c. Hypergolic Tanking
- d. Ordnance Installations
- e. Certain Refurbishments
- f. RP-1 Tanking
- g. GSE Modifications
- h. Any indificual stage contractor work prior to launch vehicle electrical mate

Operational planning should be based on <u>not</u> scheduling major integrated tests to be performed on two launch vehicles on the same day.

WORK SHIFTS PLANNING

Major tests will be initiated on first shift. (A work shift is to be considered as eight (8) working hours.) Examples of major tests are: Plugs In Test, Plugs Out Test, Simulated Flight Test Countdown Demonstration Test, Flight Readiness Test.

Specifically, a major test may be defined as a test involving at least two or more stages and multiple systems. Overrun of major test into the next shift will be accomplished by overtime for personnel required to maintain test continuity with remaining support being provided by normal second shift personnel.

Major tests will not normally be conducted on weekends; however, real time scheduling constraints may necessitate rescheduling and/or rerunning a major test on the weekend.

Minor test, test set-ups, maintenance and test evaluation will normally be planned for second shift. Specifically, a minor test may be defined as independent stage checks and other tests that may involve two or more stage contractors but are limited to small portions of the stage contractors test crew.

Third shift work will normally be limited to power off modifications, minor trouble-shooting and maintenance.

LAUNCH SCHEDULE

SATURN V

DOWNGRADED AT 3 YEAR STERVALS
BEGLASSIFIED AFTER 12 YEARS
AND DR 5200.18

CONFIDENTIAL

- 1	CAPABILITY RANGE	6 weeks later	6 weeks later	6 weeks later	PENTAL
	LAUNCH . DATE	Aug 21, 1967	Dec 6, 1967	Jul 17, 1968	5 of 8 1967 CONF
	CAPABILITY RANGE	6 weeks later	6 weeks later	6 weeks later	Page 5 May 3, 19
	COMPLETE SPACE VEHICLE ELEC. MATE OR READY FOR FIRST INTEG. S/V TEST	June 16, 1967	0ct 2, 1967	May 17, 1968	
	EARLIEST START DATE OF STAGE CHECKOUT OPNS	Oct 27, 1966 Jan 21, 1967 Nov 1, 1966 Dec 22, 1966 Sep 15, 1966	Mar 13, 1967 May 18, 1967 Feb 21, 1967 Mar 17, 1967 Aug 31, 1967 Jan 15, 1967	Feb 15, 1968 Feb 12, 1968 Feb 9, 1968 Feb 15, 1968 Feb 15, 1968 Feb 15, 1968	
	STAGE	S-IC S-II SIVB S-IU CSM O17 LTA-10	S-IC S-II SIVB S-IU CSM 020 LTA-2	S-IC S-II SIVB S-IU CSM 102 LM-2	В
	SPACE VEHICLE	AS 501	AS 502	AS 503	Attachment

CON	FIDE	CAPABIL T	6 weeks later	GROUP - 4 BOWNGRADED AT 3 YEAR STERVALS BECLASSIFIED AFTER 12 YEARS BOD DIR 5200.10
- Control of the cont		LAUNCH	Sep 4, 1968	of 8
		CAPABILITY RANGE	6 weeks later	Page 6 April 27
BATURN V LAUNCH SCHEDULE		COMPLETE SPACE VEHICLE ELEC. MATE OR READY FOR FIRST INTEG. S/V TEST	Jun 29 , 1968	
		EARLIEST START DATE OF STAGE CHECKOUT OPNS	Apr 11, 1968 Apr 11, 1968 Apr 8, 1968 Apr 18, 1968 Apr 15, 1968 Apr 15, 1968	
	AL	STAGE	S-IC S-II SIVB S-IU CSM 103 IM-3	
	CONFIDENTIAL	SPACE VEHICLE	AS 504	CONFIDENTIAL

CONFIDENTIAL

ACTIVATION MILESTONES

A. <u>LUT-3</u>

1. LUT-3 operational ready for 500F-2

October 11, 1967

2. LUT-3 operational ready for Apollo/Saturn V Space Vehicle

April 1,1968

B. <u>CSM/LM ACTIVATION</u>

1. Complete CSM Block II GSE checkout and IM/GSE checkout on LUT-1 and VAB Hi-Bay #1

January 15, 1968

2. Complete CSM Block II GSE and LM/GSE checkout on MSS and Pad A

March 27, 1968

3. Complete CSM Block II GSE and LM/GSE checkout on LUT-2 and VAB Hi-Bay #3

March 1, 1968

4. Complete CSM/LM GSE checkout on Pad B

May 3, 1968

C. Complete all GSE/ESE installation and checkout in LCC Firing Room #3 to support operational space vehicle

April 15, 1968

D. Complete all construction and outfitting and all GSE/ESE installation and checkout in VAB Hi-Bay #2 to support operational space vehicle.

May 15, 1968

E. Pad B operational ready for 500F-2

October 26, 1967

GROUP - 4 DOWNERAGED AT 3 YEAR STEERVALS DECLASSESS ATTER 12 YEARS

DOD DIR 5200.19

Attachment B

Page 7 of 8 April 27, 1967



MAY3, 1967 0 CAPABILITY RANGE EARLIEST LAUNCH CONTROL AT STORY IN THE PROPERTY OF THE PROPER MOVE TO PAD LEGEND CONFIDENTIAL £ ŧ CONSTR MODS ۵ APOLLO SATURN PROGRAM PLAN z 0 1967 CSM 017/LTA 10 CSM 102/LM 2 SV C/0 CSM 103 LM 3 SV C/0 **CSM 020/LTA 2 CSM 102** CSM 101 SV C/0 SV C/O CONFIDENTIAL LV 205 SV C/O SV C/O SV C/O LV 207 LV 502 LV 204 SV C/O LV 503 LV 206 LV 504 LM 2 I N MILESTONES 500 F2 FLOW TIME LC 37 CSM MODS HMENT B AS 503 AS 504 SA 204 **AS 206** AS 501 AS 502 **AS 205** AS 207

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